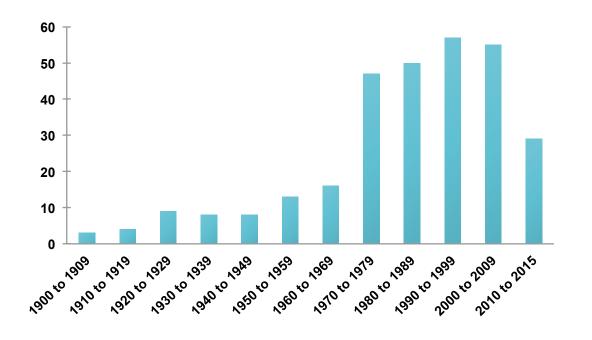
# Straight Talk on Adapting to Floods

RAC, January 2018

Tamsin Lyle, P.Eng | Principal | Ebbwater Consulting



### Floods are a problem not to be ignored



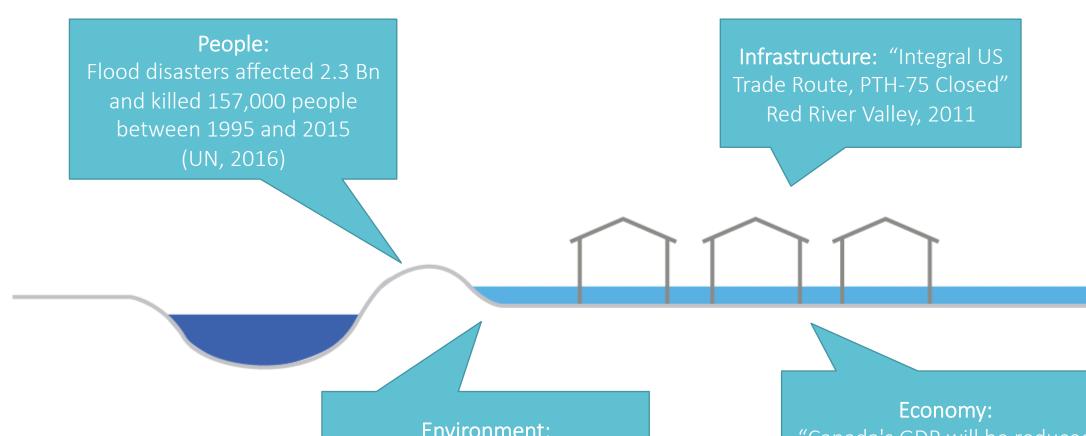
\$2.4Bn losses annually \$673M paid by DFAA

Flood Disaster Occurrences in Canada 1900-2015 (Canadian Disaster Database)

Annual Loss Estimate from Government of Canada (Parliamentary Budget Office 2016)



## That affect many things



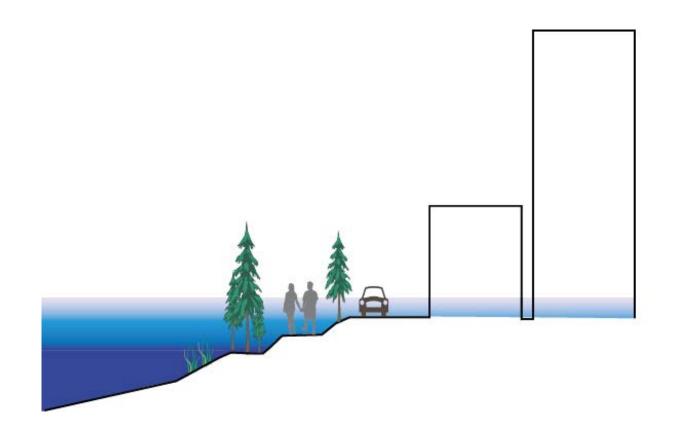
#### **Environment:**

"Hurricane Katrina leaves legacy of industrial waste, raw sewage and oil spills" August 2005

"Canada's GDP will be reduced by \$2 billion as a direct result of the [Calgary] floods." June 2013

#### But...flood management is a wicked problem

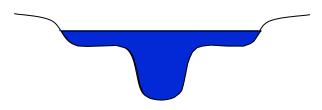
- High degree of technical complexity
- Multiple dimensions of uncertainty
- Multiple objectives
- High stakes, high emotions
- Intense political scrutiny
- High expectations for quality and transparency
- Limited resources in terms of time, money and personnel.



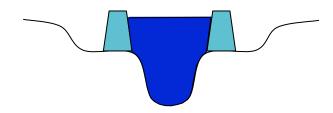


## That historically we have managed with arrogance Man Will Conquer Nature

#### **Natural Condition**



**Dike Confinement** 

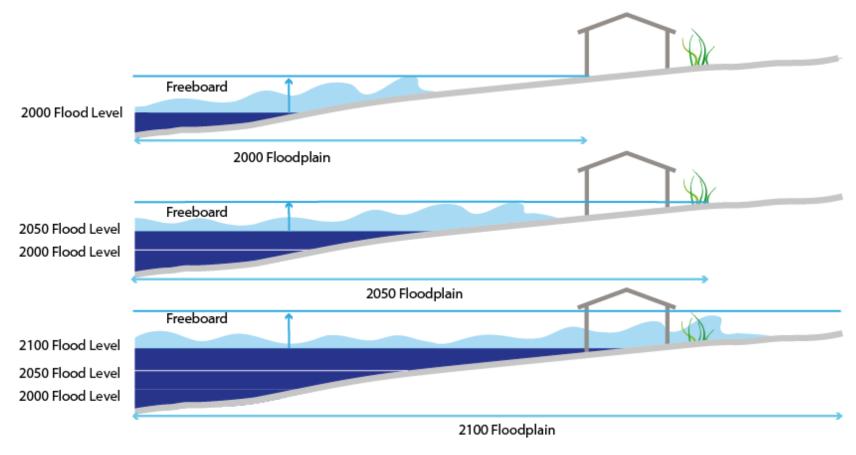




Philadelphia Ledger, May 3, 1927



#### Climate is a catalyst for change!



In the US, a 45% increase in spatial extent of the 100-Year floodplains is projected by the year 2100 (NFIP 2014).



#### Good Flood Management

Tackling a "Wicked Problem" with good decision making informed by good science and good people





Are you an Ostrich or a Meerkat?



# Why be a meerkat? It's the right thing (and might be the prudent thing)





#### French mayor Rene Marratier jailed for role in deadly flood



The former mayor of a French seaside town has been sentenced to jail for four years for ignoring flood risks before a storm that killed 29 people.

Rene Marratier hid the risks to La Faute-sur-Mer to avoid putting off property developers, the court said.

The storm Xynthia hit western Europe in early 2010. The storm knocked down seawalls in La Faute-sur-Mer, leading to severe flooding.

Marratier called the verdict "unjust" and said he would appeal.

On Friday, the court said that Marratier knew La Faufe-sur-Mer, a west coast resort in the Pays de la Loire region, was at risk of flooding.

However, he "deliberately hid" the risk so that he could benefit from the "cash-cow"

#### Let's Go to Meerkat School!



# Meerkats Plan Do the right project (before even thinking about getting the project right)





What are we trying to achieve?

What options are available to achieve it?

How can we measure success?

# Meerkats Consider Focus on the decision process not the solution

**False Creek** 

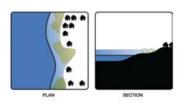
Impacts by Flood

Location:

Scenario

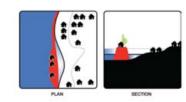
	Scale	_				
	Scale	Dir	PROTECT Sea Barrier	PROTECT Raised Seawall	PROTECT Partial Dike	ADAPT Planning Tools
PEOPLE						
People Displaced - Flood Events	# of people displaced	L				
People Displaced - Permanently	# of people displaced	L				
at risk' people impacted	SVI weighted displacement	L				
Park and Recreational Amenity Value	affected per event	L				
Loss of critical services	# of pieces of infrastructure impacted	L				
Aesthetics	-2 to 2	Н				
ENVIRONMENT						
Risk of Contaminant Release	Contaminants	L				
Environmental Benefits	-2 to 2	Н				
ECONOMY						
Damage to Infrastructure	Todas Impacted	L				
Damage to buildings	\$M	L				
Business disruption	impacted businesses	L				
Loss of inventory	\$M	L				
Emergency response costs	\$M	L	•			
IMPLEMENTATION						
Capital Costs		L				
Maintenance costs		L				
Adaptability		Н				
Ease Of Implementation	1 to 5	Н				



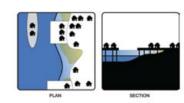


Scenario Building (Institute of Civil Engineers 2010)

#### RETREAT?



#### **DEFEND?**



ATTACK?



Example Structured Decision Making Consequence Table

# Meerkats Consider Focus on the decision process not the solution

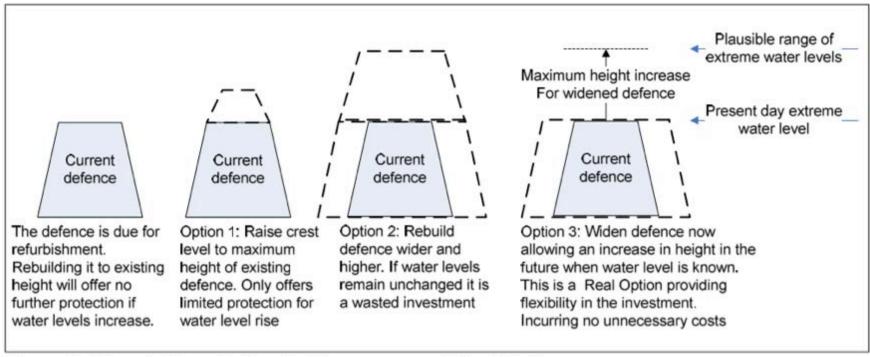
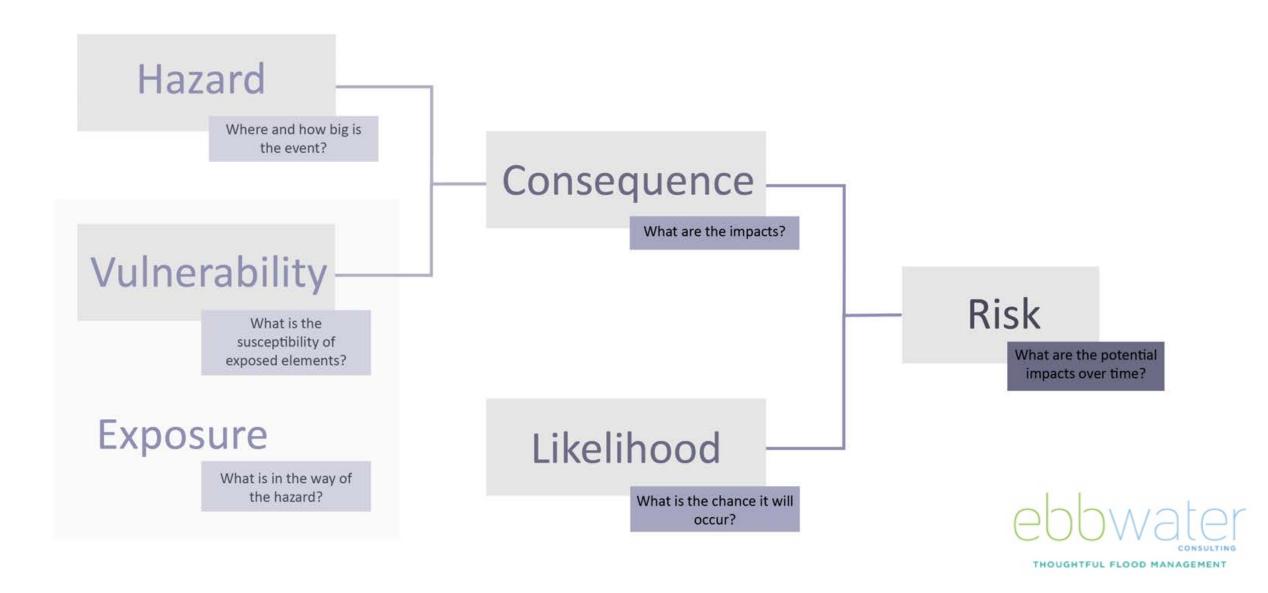
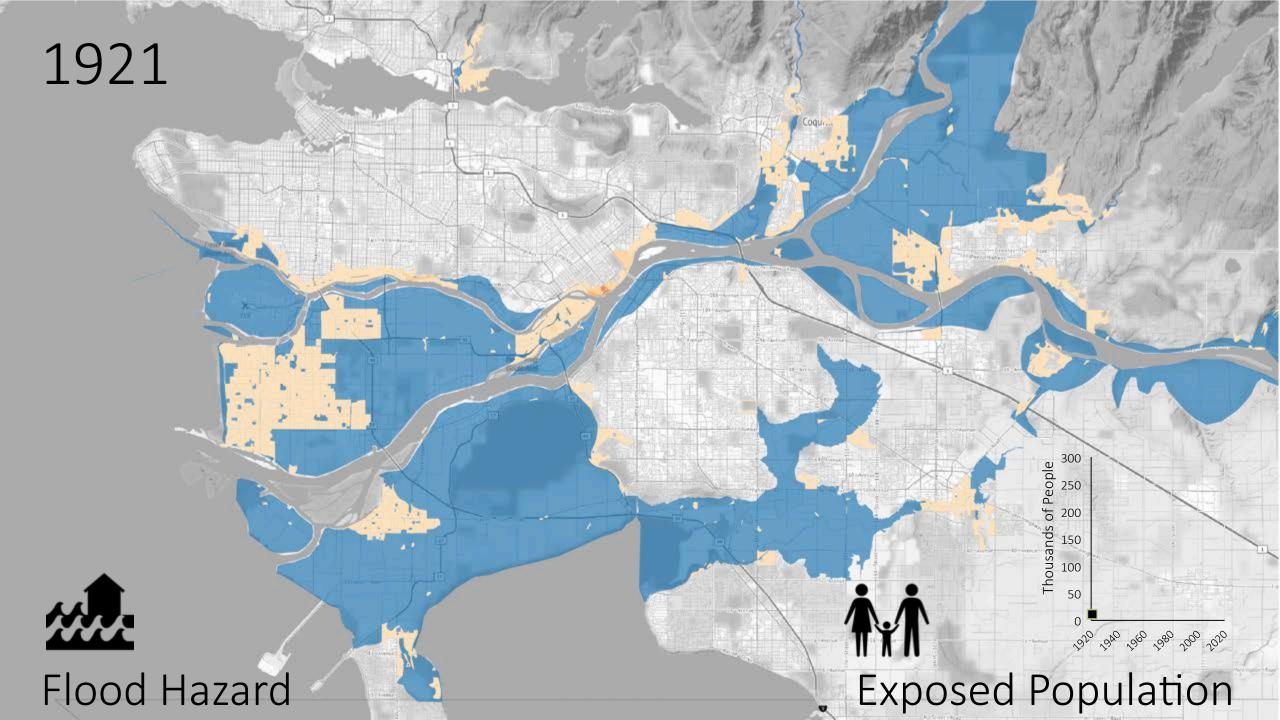


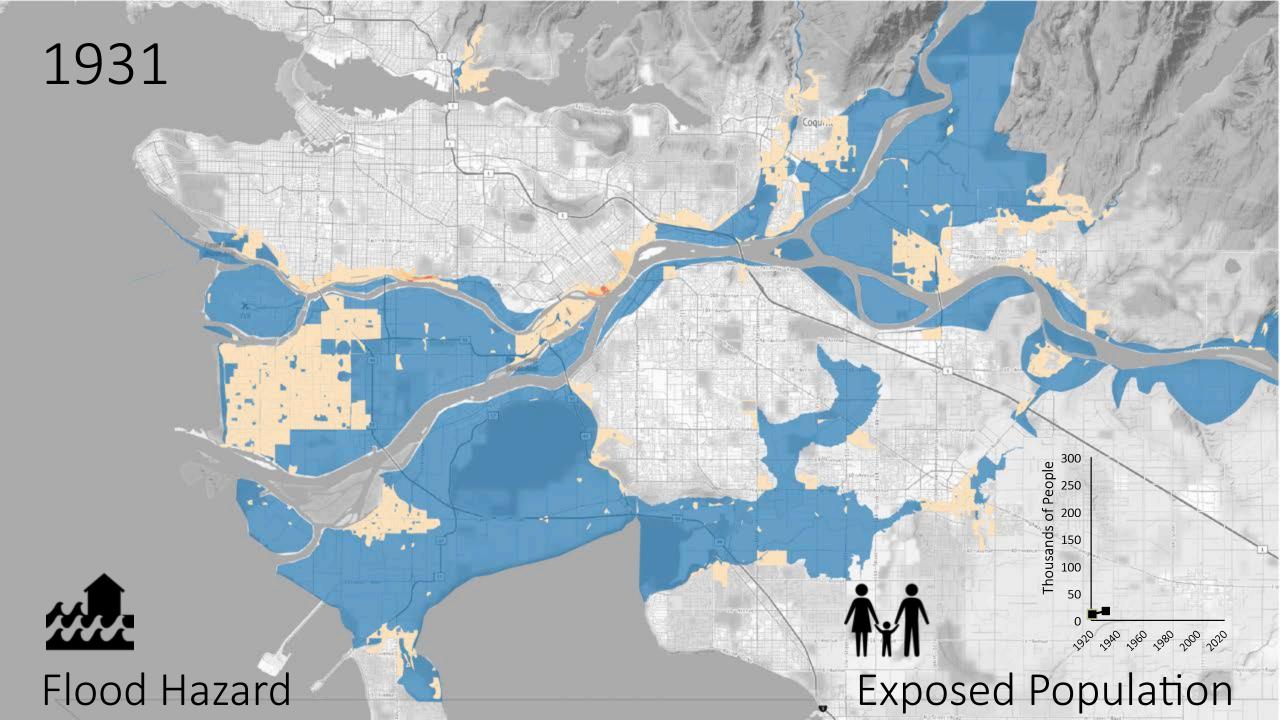
Figure 1 - Description of a flood risk management Real Option

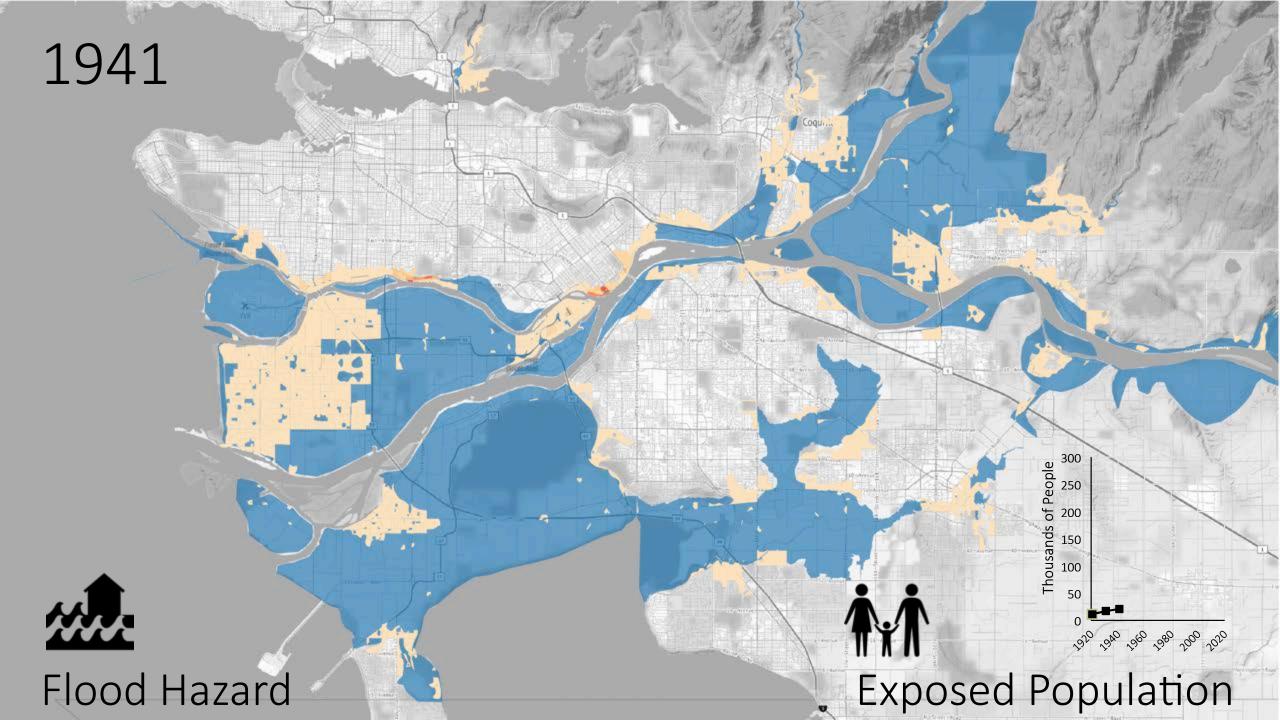


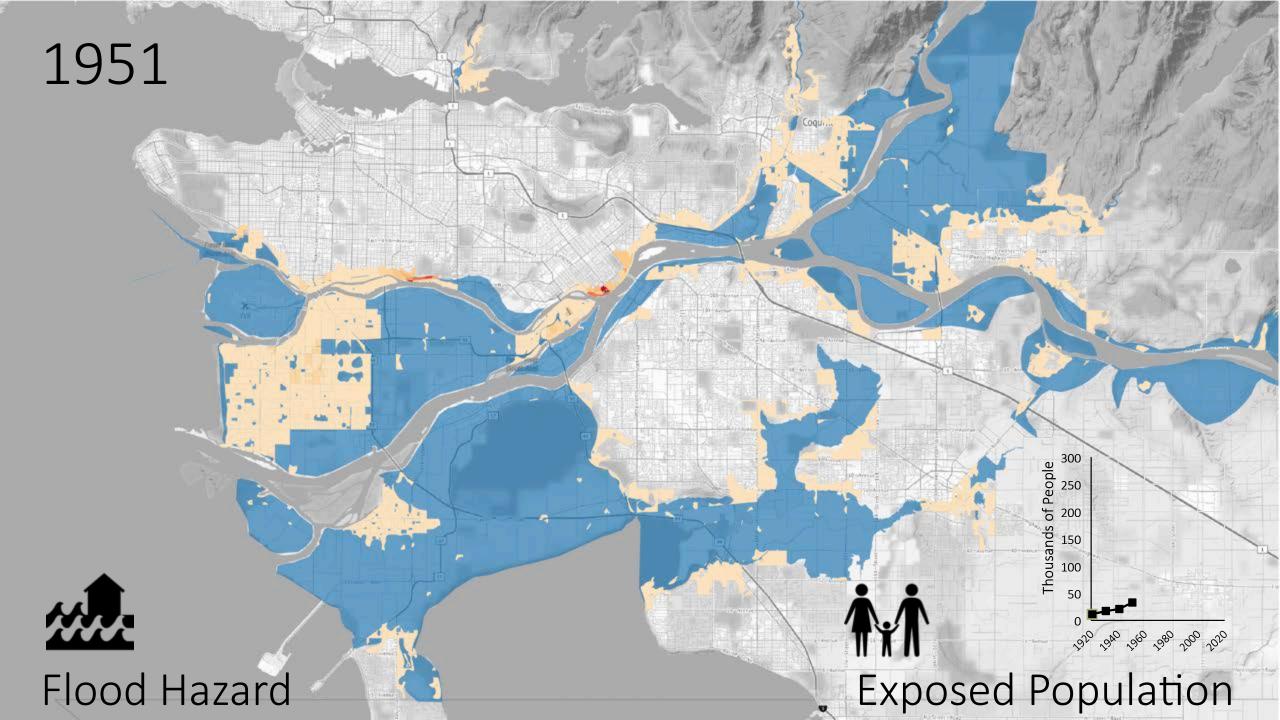
#### Meerkats Consider Risk not Hazard

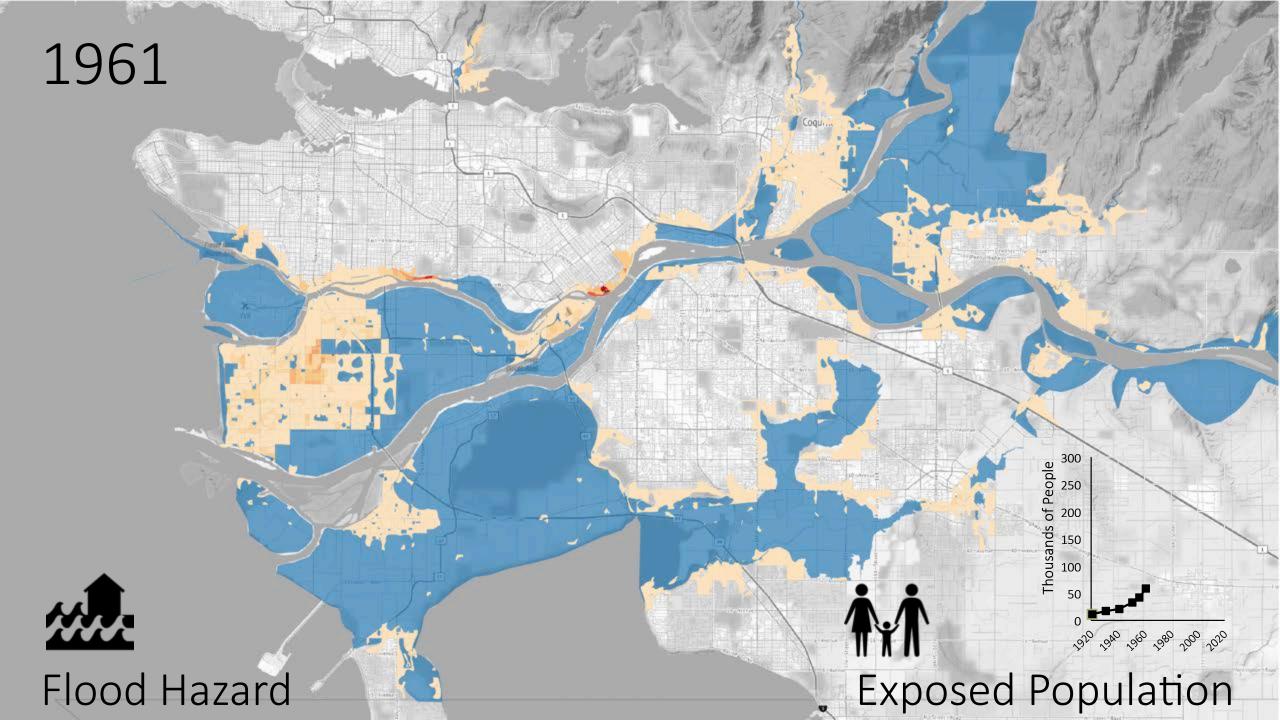


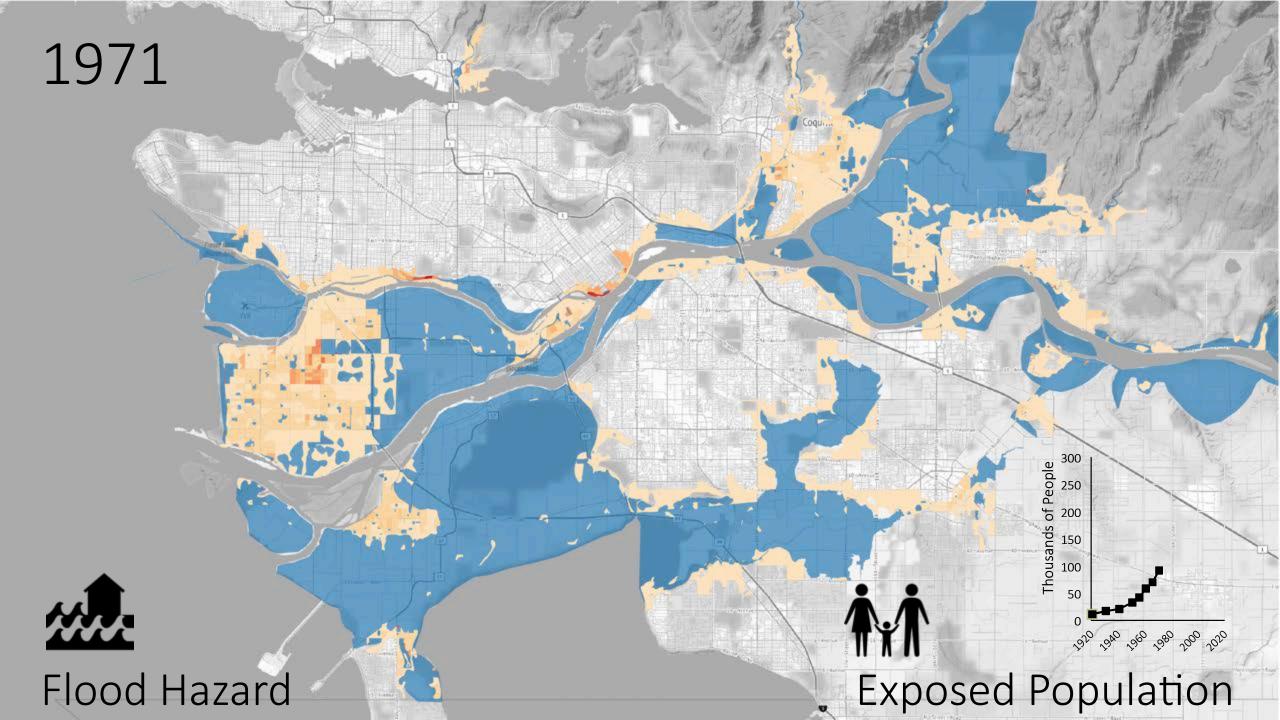


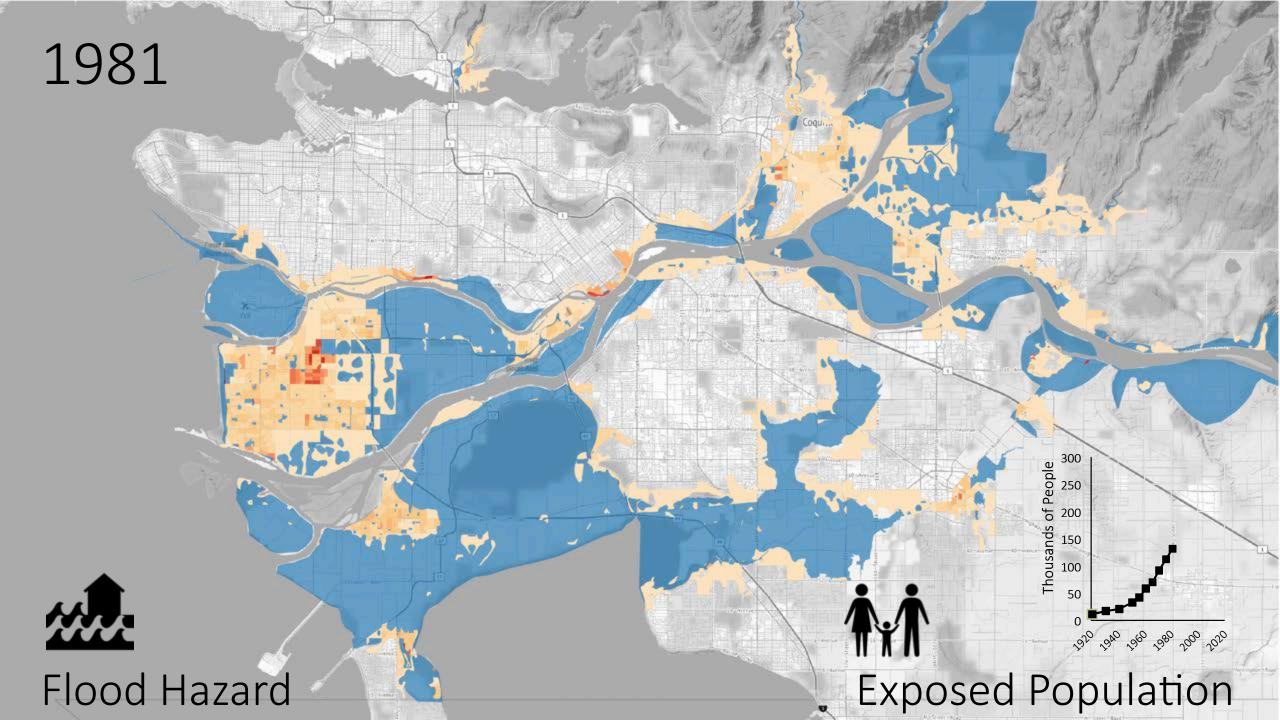


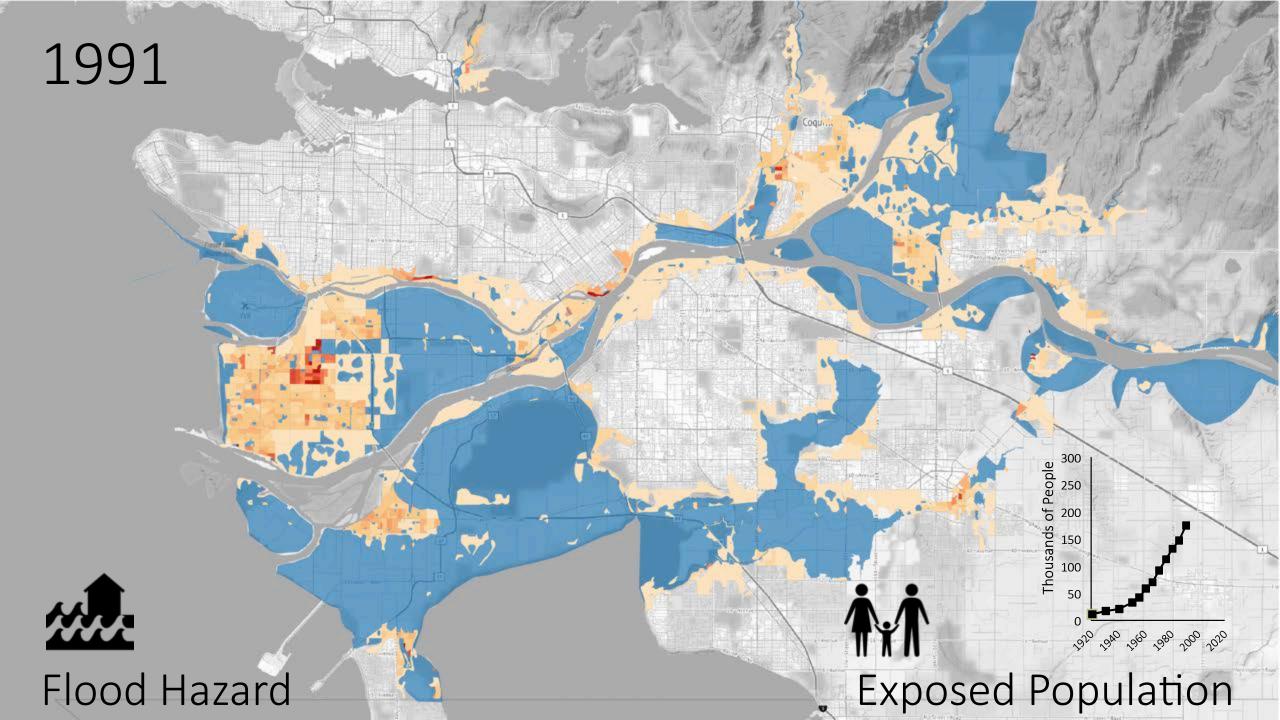


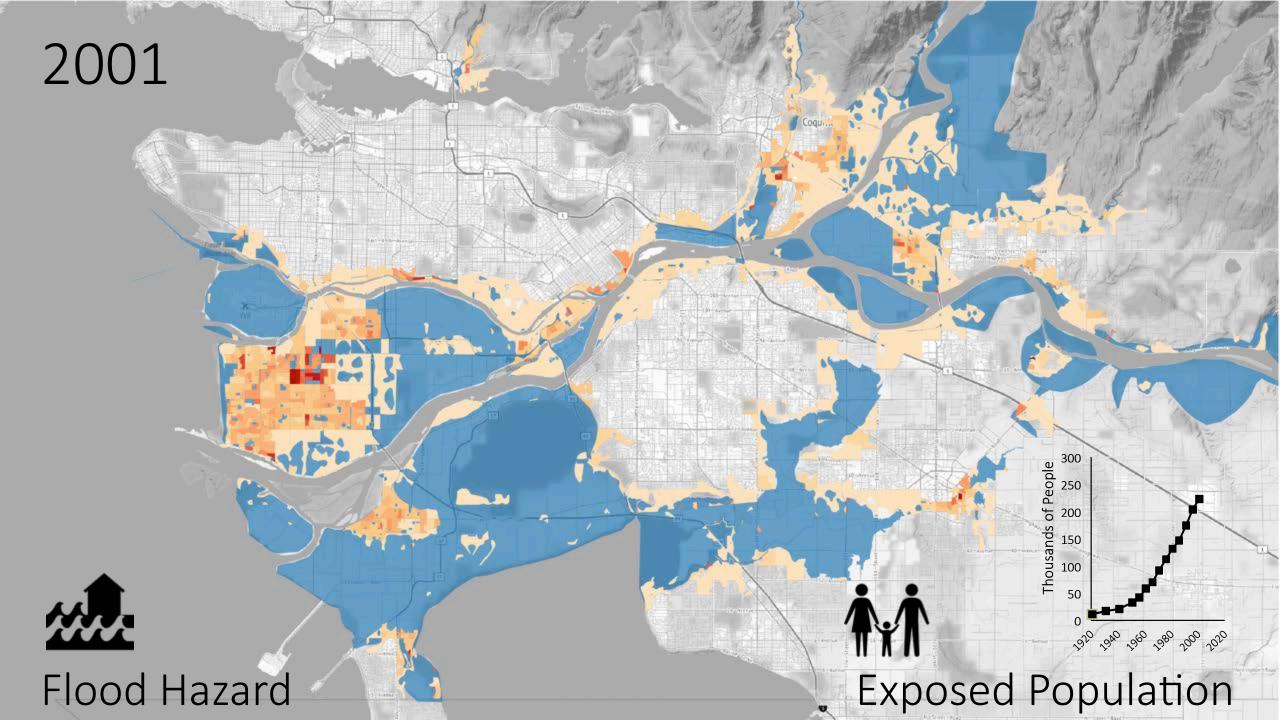


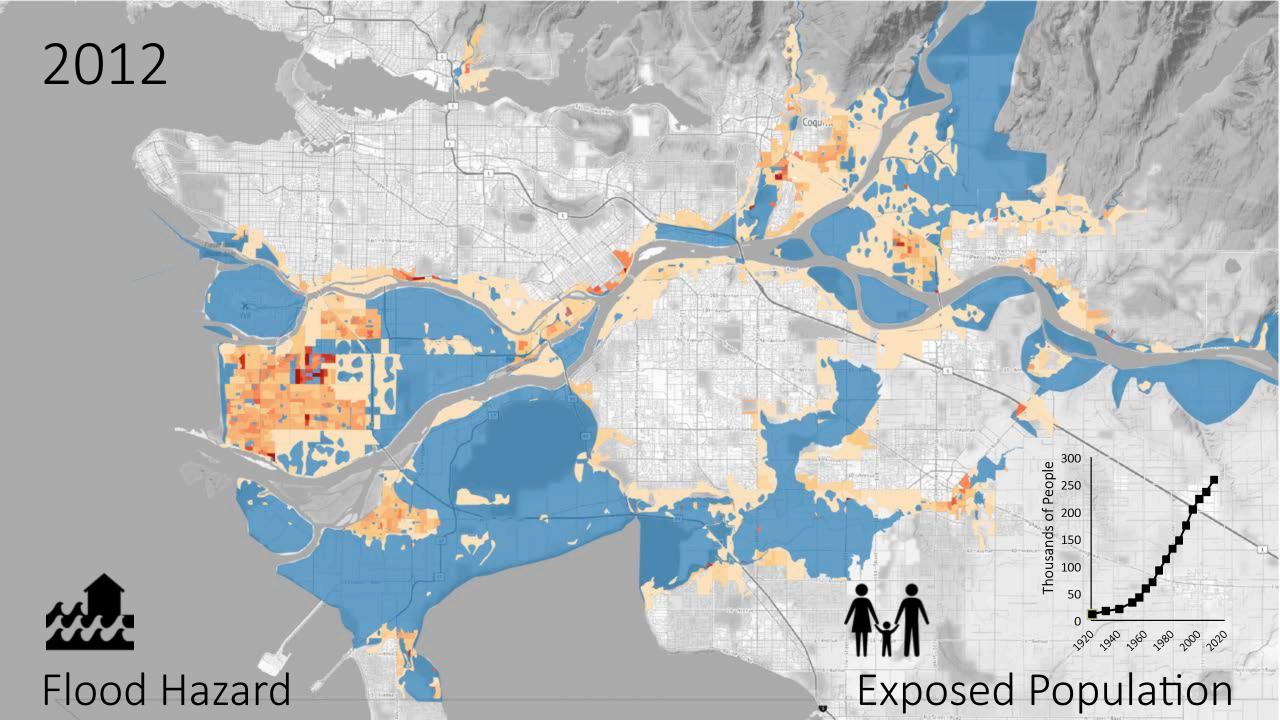




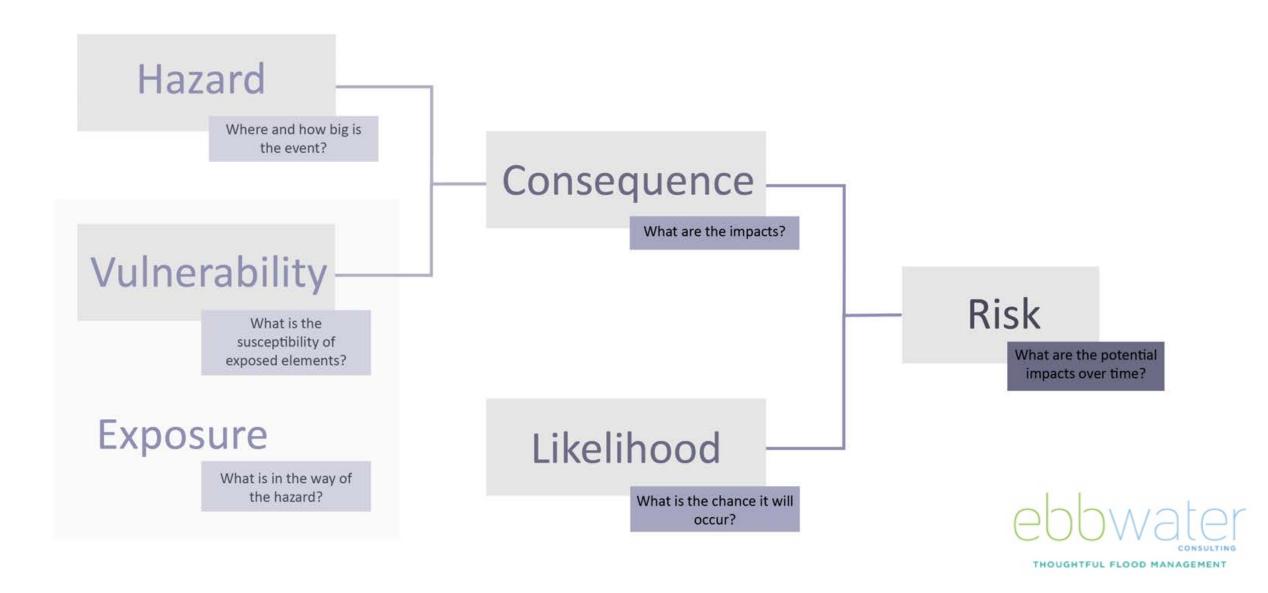




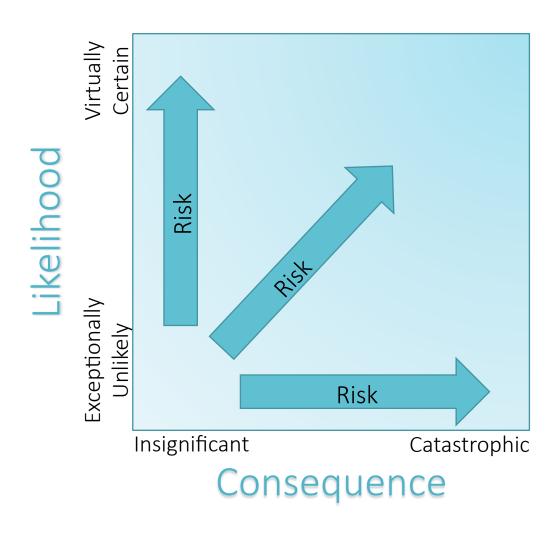




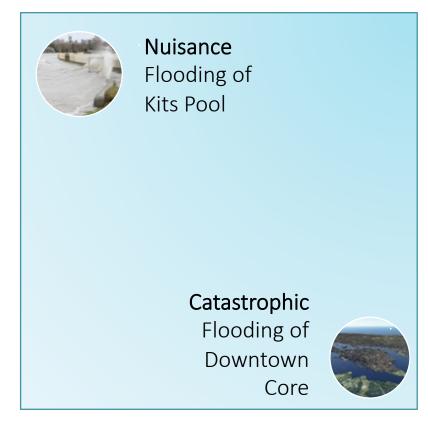
#### Meerkats Consider Risk not Hazard



### Risk is good for strategic planning



Likelihood

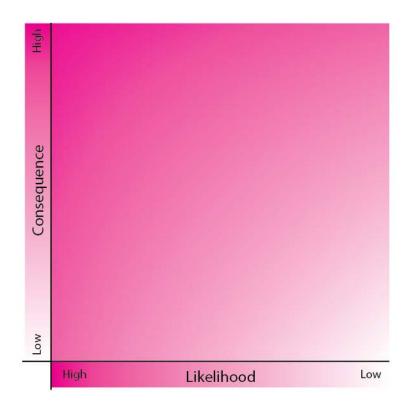


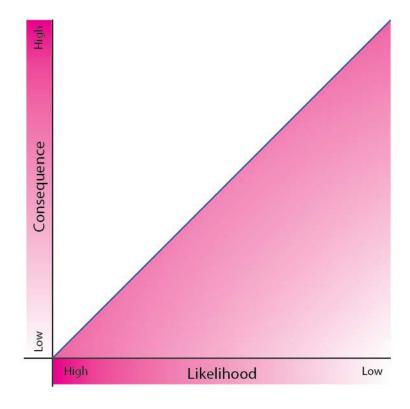
Consequence



## Real risk, not colloquial risk

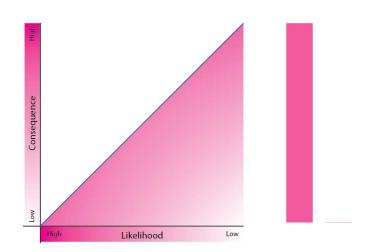
1. Risk 2. Flood Risk



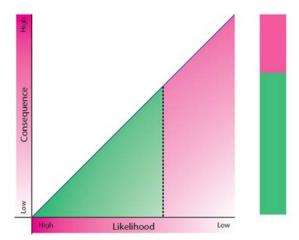




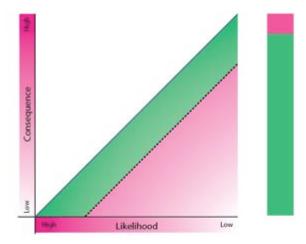
#### How does that change what we do?

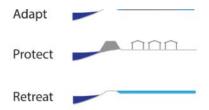






4. Flood Risk - Adapt





2. Flood Risk



# Meerkats Listen to People and Consider Values (...And stop thinking like engineers)







Talk to people; not just those you like

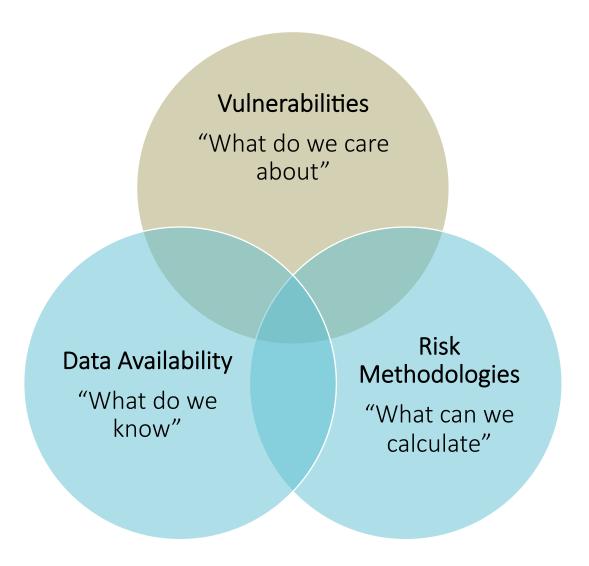
Image sources: West Coast Environmental Law



#### What Do We Care About?

	Infrastructure	Economy	People (Community)	People (Recreation and Culture)	Environment
•	Major rail lines Rapid transit tunnels Electricity substations and transmission lines	<ul> <li>Transport hubs (train stations and yards, bus station, rapid transit stations)</li> </ul>	<ul> <li>Community centres</li> <li>Homeless shelters</li> <li>Non-market housing</li> <li>Emergency shelters and</li> </ul>	<ul><li>Pools, rinks, sports fields</li><li>Museums and archives</li></ul>	<ul><li>Ecological value of shoreline areas</li><li>Potential contamination from</li></ul>
•	Water and sewer pump stations, overflows and pipes	■ Port	mass refuges	<ul> <li>Galleries and cultural destinations</li> </ul>	hazardous waste storage and infill soils
•	Neighbourhood energy infrastructure City yards, fire halls and	restaurants, hotels and hostels, cruise ship terminal, parks, beaches,	<ul><li>Childcare and preschools</li><li>Schools and educational</li></ul>	<ul><li>Heritage sites</li></ul>	<ul><li>Biodiversity hotspots in parks</li></ul>
•	police stations Commercial and residential towers	<ul><li>Granville Island)</li><li>Commercial service centres</li><li>Industrial zones including</li></ul>	facilities (including libraries)  Food banks		
	Commercial and residential low-rise buildings, some with basement suites	<ul><li>"green jobs zone" and produce depots</li><li>Water dependant industry including marinas</li></ul>	<ul><li>Social service centres</li><li>Animal shelters</li></ul>		
•	Industrial buildings	<ul> <li>High-value real estate</li> </ul>			

#### What can we calculate?





#### What Do We Use to Make Decisions?

Infrastructure	Economy	People (Community)	People (Recreation and Culture)	Environment
<ul> <li>Major rail lines</li> <li>Rapid transit tunnels</li> <li>Electricity substations and transmission lines</li> <li>Water and sewer pump stations, overflows and pipes</li> <li>Neighbourhood energy infrastructure</li> <li>City yards, fire halls and police stations</li> <li>Commercial and residential towers</li> <li>Commercial and residential low-rise buildings, some with basement suites</li> <li>Industrial buildings</li> </ul>	<ul> <li>Tourist destinations (parks, beaches, major restaurants, hotels and hostels, cruise ship</li> </ul>	<ul> <li>day-centres</li> <li>Childcare and preschools</li> <li>Schools and educational facilities (including</li> </ul>	<ul> <li>Pools, rinks, sports fields</li> <li>Museums and archives</li> <li>Galleries and cultural destinations</li> <li>Heritage sites</li> </ul>	<ul> <li>Ecological value of shoreline areas</li> <li>Potential contamination from hazardous waste storage and infill soils</li> <li>Biodiversity hotspots in parks</li> </ul>

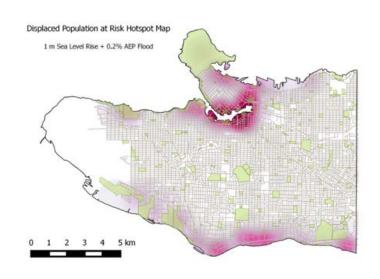
## Let's Tell a Fuller Story

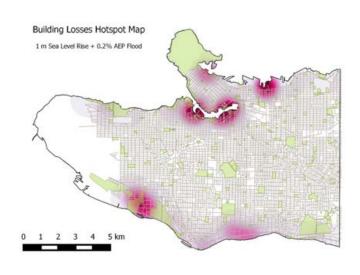
PEOPLE	
People Displaced	# of people displaced from flood events
People Displaced	# people displaced permanently
'at risk' people impacted	Social Vulnerability Index (SVI) weighted
	displacement
	Value-weighted area affected per event
Loss of critical services	# of pieces of infrastructure impacted
Aesthetics	-2 to 2
ENVIRONMENT	
Risk of Contaminant Release	# of sites with potential contaminants
Environmental Benefits	-2 to +2
ECONOMY	
Damage to Infrastructure	Value-weighted km of roads impacted
Damage to buildings	\$M
Business disruption	# of employees working in impacted businesses
Loss of Inventory	\$M
<b>Emergency Response costs</b>	Estimated cost per event
IMPLEMENTATION	
Capital Costs	\$M
Maintenance costs	\$M
Adaptability	1 to 4
Ease Of Implementation	1 to 5

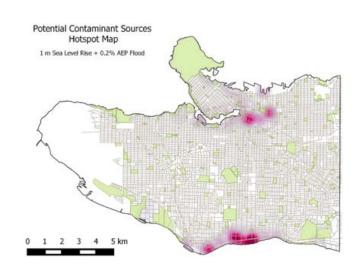
Example measures for City of Vancouver, 2015. Developed with **Compass**Resource Management.



#### Because, the Story Changes the Question...







People

Economy

Environment



### ....And the Response

Impacts from Flood Event (Per Event - 1 m SLR + 0.2% AEP Flood Event)

Measure	Scale	BASELINE	PROTECT Park Dike	PROTECT Road Dike	ADAPT Multiple Tools	RETREAT
PEOP	LE					
People displaced temporarily	# of people displaced	461	0	231	124	0
"At risk" people impacted	Social Vulnerability Index (SVI) weighted displacement	231	0	185	62	0
Park and recreational amenity value	Area affected per event (km²)	0.6	0.04	0.34	0.6	0.6
Loss of critical services	# of pieces of infrastructure impacted	8	6	7	0	0
ENVIRON	MENT					
Risk of contaminant release	# of sites with potential contaminants	0	0	0	0	0
ECONO	MY		A .	50.		
Damage to infrastructure	Value-weighted km of roads impacted	4.9	0.0	0.5	1.3	0
Damage to buildings	\$M	4	1.1	1.3	1	0
Loss of inventory	\$M	10	5.4	6.7	3	0
Business disruption	# of employees working in impacted businesses	124	107	121	33	0
Emergency response costs	SM	0.3	0	0.2	0.1	0

Example consequence table for City of Vancouver, 2015.
Developed with Compass Resource Management.



#### Especially if you consider the action itself

#### Impacts from Flood Management Action (or Inaction)

Measure	Scale	BASELINE	PROTECT Park Dike	PROTECT Road Dike	ADAPT Multiple Tools	RETREAT
PEOP	LE					
People displaced permanently	# of people displaced permanently (by SLR or action)	0*	0	0	0	461
Aesthetics	-2 to +2 (constructed scale)	0	0	-0.5	2	0.5
ENVIRON	MENT	1				
Environmental benefits	-2 to +2 (constructed scale)	0	-1	0	0	0
IMPLEMEN	TATION					
Capital costs	\$M	0	7 to 25	10 to 20	60	620
Maintenance costs	\$M/Year	0	0.02	0.15	0.06	0
Adaptability	1 to 4 (constructed scale)	4	1	1	3	4
Ease of implementation	1 to 5 (constructed scale)	1	2	3	2	4

Example consequence table for City of Vancouver, 2015.
Developed with Compass Resource Management.



<sup>\*</sup> Methodology used to calculate baseline case is coarse and based on Census Block areas. No displacement was calculated using standard methodology, however some households with between 10-20 people would be expected to be displaced.

#### Meerkats Enable Resilience



Reduce the Hazard

Block the water



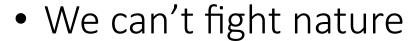
Reduce Exposure

Stop things/people you care about getting wet



Reduce Sensitivity

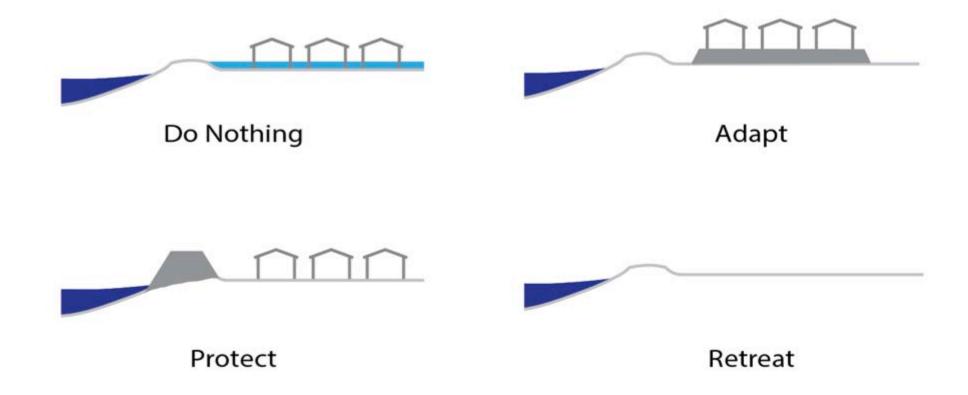
Reduce impact of getting wet



- We can't sterilise our floodplains
- We can reduce sensitivity to our built environment
- We can speed up our recovery
- We can safely fail instead of striving for the fail-safe solution

## High Level Options

#### The Basics







## Engineering

#### Reduce the Hazard (Protect)



















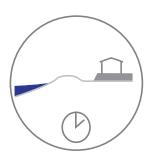


Moderation: Slow the Erosion (Clockwise: Groins & Breakwaters, Rip-rap, Dune Construction, Mixed/natural erosion control)

Restoration: Replace what is destroyed (Land reclamation, beach nourishment, constructed wetlands)

Armouring: Holding the Line (Clockwise: Ring Dike, Sea Barrier, Seawall, Superdike, Traditional dike)





## **Building Controls**

#### Reduce Exposure or Sensitivity (Adapt)



Elevation



Permanent Resistance



Temporary Resistance



Resilience

Dry Floodproofing

Wet Floodproofing



## Regulatory Options For the Planners



- Acquisition (developed and undeveloped land)
- Relocation (property and infrastructure)
- Retreat
- Transfer of development potential
- Regulation of land use
- Covenant on title
- Right to flood
- Building code

# Emergency Management Increased Resilience

- Warning system
- Evacuation and response planning
- Education (public and media)
- Recovery plans







### Creative Ideas

#### For your Imagination









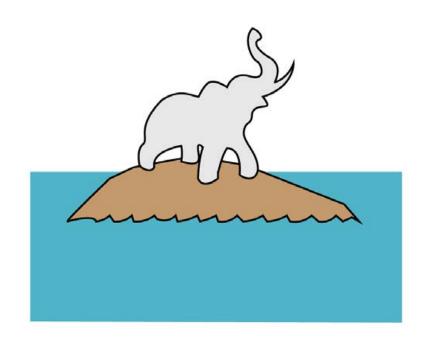








### Creative...not useless



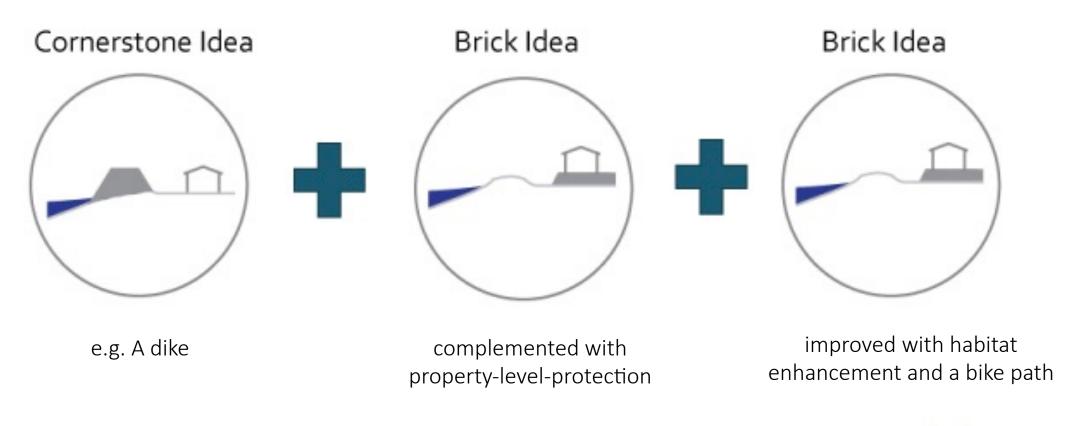
#### What are White Elephants you ask?

#### Noun

a possession that is useless or troublesome, especially one that is difficult to maintain or dispose of

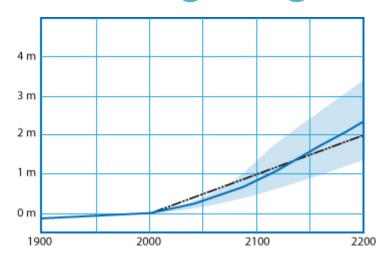


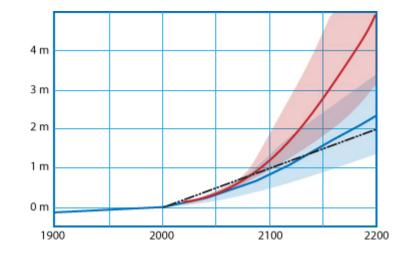
# Meerkats Have a Back-Up Plan Complementary Design with Co-Benefits

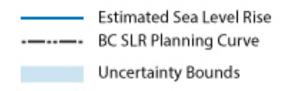


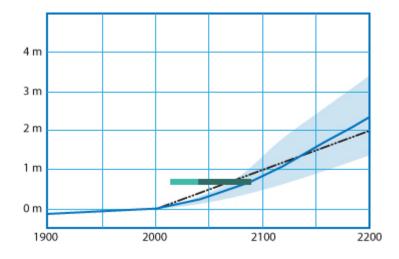


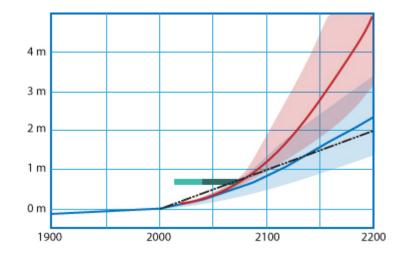
# A Meerkat Dilemma Our Design Targets are Moving





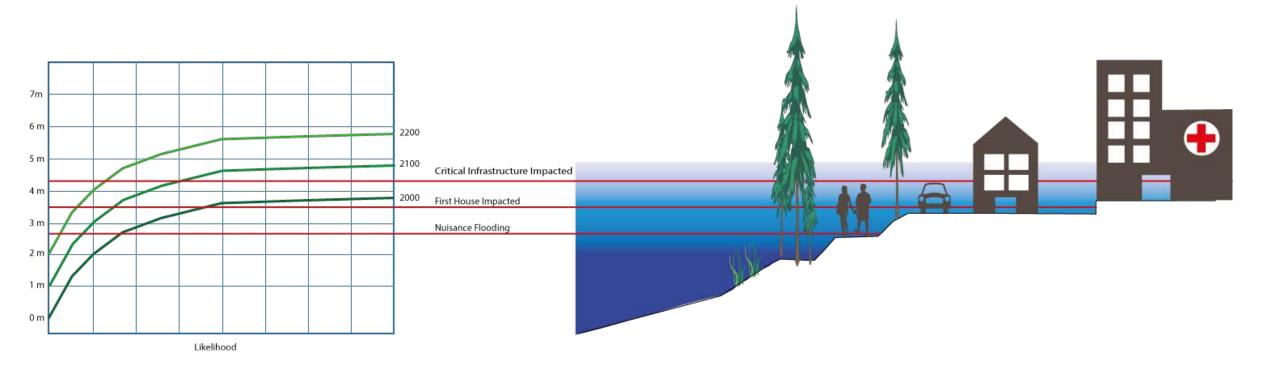






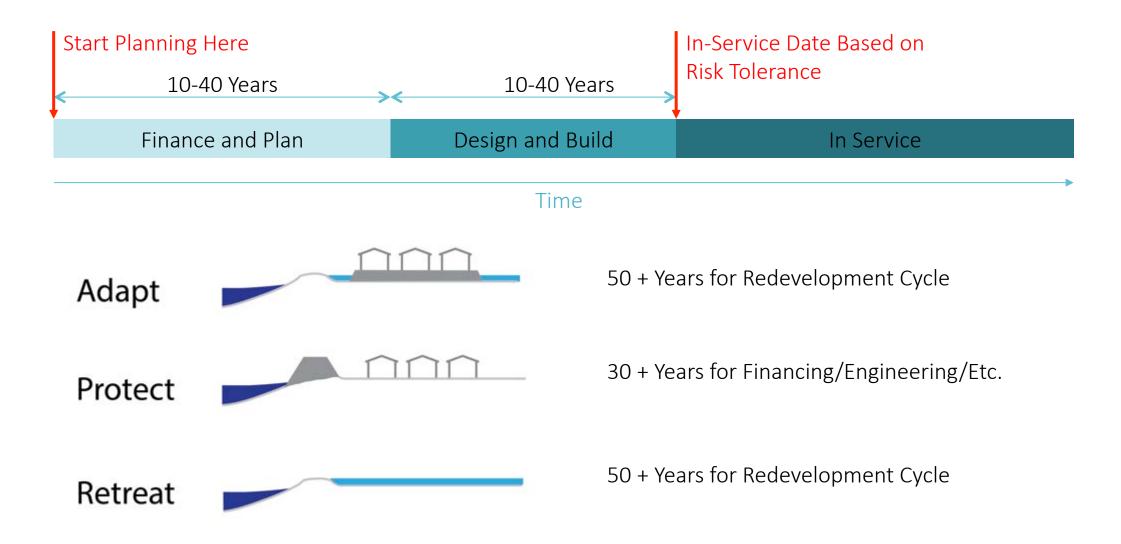


## Which affects when we need to act?





### And also the time it will take to implement actions



## Meerkats Embrace Uncertainty

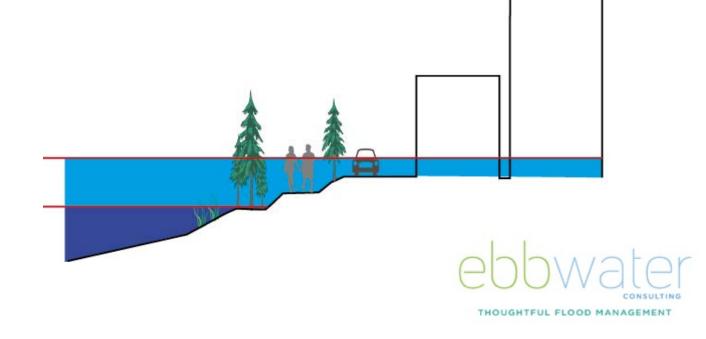
- Strive for adaptive solutions that will work under many climate and development futures
- Avoid solutions that are single-minded or that remove future options
- Consider infrastructure lifecycles

#### High end of range:

Overinvestment in protection

#### Low end of range:

Potential catastrophic impacts

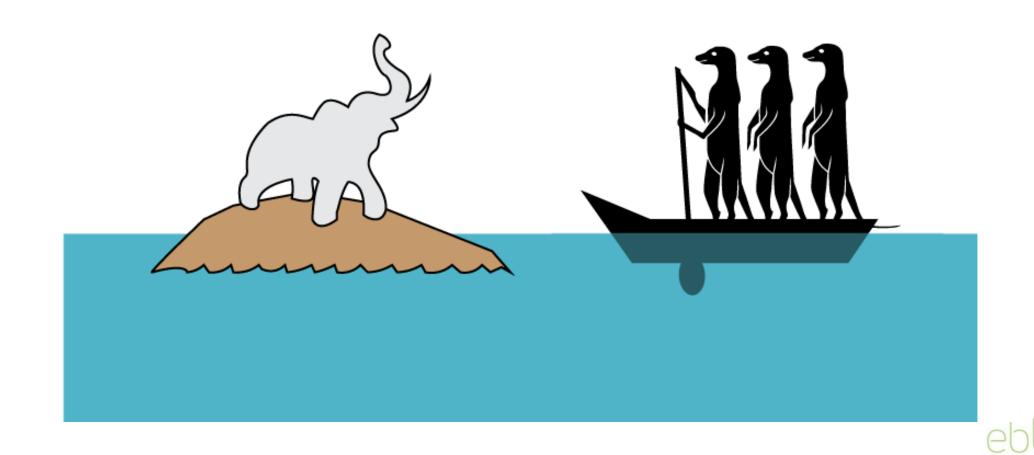


## Meerkat School – What did we learn? How to Do the Right Thing

- Focus on the opportunities and be brave (climate change can be good)
- Plan for risk not hazard
  - Consequences matter
- Enable resilience
  - Focus on recovery
- Embrace uncertainty
  - Strive for adaptive solutions that will work under many climate and development futures
  - Avoid solutions that are single-minded or that remove future options
- Listen to other species



# Meerkats Unite! White Elephants Be Gone! (Ostriches Too)



### Contact

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